

## **Profile Software**

(PRFr.AT / PROF GA)

Riding the wave of FinTech revolution;
A leading innovative Financial Services Provider

**The FinTech innovation** undergoes profound disruption, from payments and lending, to investment and money management, shaping the future of the financial landscape.

Profile Software is a leading international solutions provider for the Banking and Investment Management industries, with presence in Europe, the Middle East, the US, Asia and Africa, delivering its own innovative agile products for the past 30 years, traditionally investing 20% of its revenues into R&D. Digital transformation of the financial industry drives investments and M&A activity in the decade, with the Company establishing a Technology Hub at Thessaloniki, to promote new technologies and products, with IoT, AI, ML, big data analytics and blockchain among the innovations that will drive changes ahead.

Organic growth and bolt-on acquisitions will be the key drivers of growth ahead, as EU support programs in Greece offer upside optionality. We expect revenue and adj. EBITDA CAGR 20-26 of c20% and 17% respectively, with revenues from public sector accounting for 41% of total by the end of 2026. Historically, the Company has enjoyed high EBITDA margins close to 30%, with more than 60% of its revenues generated abroad. Moreover, high recurring revenue close to 65%, high client retention rates and average free cash flow conversion rates of c60% of EBITDA in the 2022-29 period, enable positioning into niche markets and geographies such as the Nordics or the East Med.

Advancements in the FinTech space and M&A activity have pushed equity performance and valuation multiples higher, with **Profile Software** outperforming its international peers since 2018, while its adj. EV/EBITDA 22e multiple of c10.0x implies a c35-40% discount on average vs its EU (16.7x) and US (15.3x) peers.

A blended valuation exercise through a DCF method and an EV/adj. EBITDA '22 target multiple approach, would result in an indicative intrinsic value of around €107mn or €8.80 per share, adjusting for treasury shares, if one assumes no additional bolt-on acquisitions and normalized contribution from the public sector in the coming years. However, as opportunities exist and innovations are happening at lightning speed, a bolt-on acquisition could add c€0.90-€1.10 per share on the equity value. Furthermore, as Greece will enjoy increased inflow of investments in the coming years to become a Technology Hub, Profile Software' success into undertaking projects from the public sector could further add c€0.30-€0.60 per share, with the indicative equity value surpassing the €120mn threshold.

Profile Software could become a **key enabler** of financial innovation in the financial services space, with its **strong financial position** and its recent acquisitions (Login (2017), Euronext Centevo (2021)) preparing for the next phase of the FinTech super cycle.

### **Equity Research | Greece**

## IT Services | Sponsored Research

		Profile	Software
			- -
Market cap. (€mn)	79.5	Share Price	€ 6.62
Shares outst. (mn)	12.0		
Bloomberg	PROF GA		
Reuters	PRFr.AT		

#### Material Change |

Valuation	2019a	2020a	2021e	2022e	2023e
P/E	43.4x	86.2x	39.4x	32.3x	23.3x
P/E (adj.) *	43.4x	48.9x	32.1x	24.6x	20.5x
P/BV	4.0x	3.6x	3.1x	3.0x	2.7x
EV/EBITDA	15.6x	16.0x	13.0x	10.3x	8.2x
EV/EBITDA (adj.) *	15.6x	14.7x	12.5x	10.0x	8.2x
FCF yield	-0.3%	6.2%	-3.7%	5.3%	3.7%

2010- 2020- 2021- 2022-

<sup>\*</sup> adjusted for stock options and acquired entities PP&A effects

2019a	2020a	2021e	2022e	2023e
0.15	0.08	0.17	0.20	0.28
1.64	1.82	2.11	2.24	2.43
0.08	0.10	0.07	0.07	0.10
2019a	2020a	2021e	2022e	2023e
19.8	22.1	25.6	27.2	29.5
(10.5)	(11.3)	(7.9)	(11.3)	(13.1)
2019a	2020a	2021e	2022e	2023e
15.8	15.0	20.1	24.5	30.2
4.3	4.2	5.5	6.7	8.3
4.3	4.6	5.7	6.9	8.3
	0.15 1.64 0.08 2019a 19.8 (10.5) 2019a 15.8 4.3	0.15 0.08 1.64 1.82 0.08 0.10  2019a 2020a 19.8 22.1 (10.5) (11.3)  2019a 2020a 15.8 15.0 4.3 4.2	0.15         0.08         0.17           1.64         1.82         2.11           0.08         0.10         0.07           2019a         2020a         2021e           19.8         22.1         25.6           (10.5)         (11.3)         (7.9)           2019a         2020a         2021e           15.8         15.0         20.1           4.3         4.2         5.5	0.15         0.08         0.17         0.20           1.64         1.82         2.11         2.24           0.08         0.10         0.07         0.07           2019a         2020a         2021e         2022e           19.8         22.1         25.6         27.2           (10.5)         (11.3)         (7.9)         (11.3)           2019a         2020a         2021e         2022e           15.8         15.0         20.1         24.5           4.3         4.2         5.5         6.7

<sup>\*</sup> adjusted for stock options and acquired entities PP&A effects

18

1.8

Performance	1m	3m	6m	12m	YTD
Absolute	+16%	+18%	+40%	+28%	+10%
Relative	+9%	+14%	+28%	+10%	+5%

1.9

09

1.6

2.6

20

2.5

3.5

25

33

4.7

35

4.0

#### Ioannis E. Noikokyrakis

Net income

Net income (adj.) \*

ioannis.noikokyrakis@alphafinance.gr T +30 210 367 7543

<sup>\*</sup> Price data as of Jan 24, before the market opening Source: AF Research, Refinitiv, Bloomberg



2020	2021	2022	2023	2024
act	est	est	est	est
15.0	20.1	24.5	30.2	41.2
				10.8
4.6	5.7	6.9	8.3	10.8
2.4	2.9	3.2	3.5	3.5
1.9	2.6	3.5	4.7	7.3
				(0.2)
				7.1 0.0
				(1.3)
0.9	2.0	2.5	3.5	5.8
1.6	2.5	3.3	4.0	6.2
16.0	15.4	18.4	20.2	23.9
				12.9
				10.4
				0.7 12.9
				60.9
4.7	7.5	7.1	7.1	7.1
(11.3)	(7.9)	(11.3)	(13.1)	(16.9)
8.6	8.0	11.0	12.8	17.7
2.1	3.0	3.0	3.0	3.0
				33.2
31.3	44.0	4ŏ. l	52.2	60.9
26	28	73	6.8	9.4
2.4	5.7	3.0	3.8	3.5
(0.1)	(2.1)	1.6	(0.2)	0.0
4.9	(2.9)	4.3	3.0	5.8
burdened fr	om the acqu	isition of Ce	ntevo (€4mn)	)
6.71				- :-
				0.47
				0.16 2.74
0.11	(0.20)	0.41	0.29	0.51
				750.000
			2022	750,000
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7 Sep				
7 Sep May			W.	500.000
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				500,000
	7	2015-2020		-
		2015-2020		500,000
	7	2015-2020		-
May		2015-2020		-
		2015-2020		-
May		2015-2020		-
May		2015-2020		-
May		N	2020 20	-
2010-201	15 h	N	2020 20	250,000
2010-201 1 2013	15 h	N	2020 20	250,000
2010-201 1 2013	15 h	N	2020 20	250,000
	15.0 4.2 4.6 2.4 1.9 (0.6) 1.3 (0.0) (0.3) 0.9 1.6  16.0 10.0 7.6 0.1 3.7 37.3 4.7 (11.3) 8.6 2.1 22.1 37.3  2.6 2.4 (0.1) 4.9 burdened fr  0.08 0.10 1.82	15.0 20.1 4.2 5.5 4.6 5.7 2.4 2.9 1.9 2.6 (0.6) 0.1 1.3 2.7 (0.0) 0.0 (0.3) (0.7) 0.9 2.0 1.6 2.5  16.0 15.4 10.0 12.8 7.6 10.4 0.1 0.1 3.7 5.3 37.3 44.0 4.7 7.5 (11.3) (7.9) 8.6 8.0 2.1 3.0 22.1 25.6 37.3 44.0  2.6 2.8 2.4 5.7 (0.1) (2.1) 4.9 (2.9) burdened from the acque  0.08 0.17 0.10 0.07 1.82 2.11 0.11 (0.20)	act est est  15.0 20.1 24.5 4.2 5.5 6.7 4.6 5.7 6.9 2.4 2.9 3.2 1.9 2.6 3.5 (0.6) 0.1 (0.2) 1.3 2.7 3.3 (0.0) 0.0 0.0 (0.3) (0.7) (0.8) 0.9 2.0 2.5 1.6 2.5 3.3  16.0 15.4 18.4 10.0 12.8 12.6 7.6 10.4 10.4 0.1 0.1 0.3 3.7 5.3 6.4 37.3 44.0 48.1 4.7 7.5 7.1 (11.3) (7.9) (11.3) 8.6 8.0 11.0 2.1 3.0 3.0 22.1 25.6 27.2 37.3 44.0 48.1  2.6 2.8 7.3 2.4 5.7 3.0 (0.1) (2.1) 1.6 4.9 (2.9) 4.3 burdened from the acquisition of Cel 0.08 0.17 0.20 0.10 0.07 0.07 1.82 2.11 2.24 0.11 (0.20) 0.41	act est est est est  15.0 20.1 24.5 30.2 4.2 5.5 6.7 8.3 4.6 5.7 6.9 8.3 2.4 2.9 3.2 3.5 1.9 2.6 3.5 4.7 (0.6) 0.1 (0.2) (0.2) 1.3 2.7 3.3 4.6 (0.0) 0.0 0.0 0.0 (0.3) (0.7) (0.8) (1.1) 0.9 2.0 2.5 3.5 1.6 2.5 3.3 4.0  16.0 15.4 18.4 20.2 10.0 12.8 12.6 12.9 7.6 10.4 10.4 10.4 0.1 0.1 0.3 0.5 3.7 5.3 6.4 8.3 37.3 44.0 48.1 52.2 4.7 7.5 7.1 7.1 (11.3) (7.9) (11.3) (13.1) 8.6 8.0 11.0 12.8 2.1 3.0 3.0 3.0 22.1 25.6 27.2 29.5 37.3 44.0 48.1 52.2  2.6 2.8 7.3 6.8 2.4 5.7 3.0 3.8 (0.1) (2.1) 1.6 (0.2) 4.9 (2.9) 4.3 3.0 burdened from the acquisition of Centevo (€4mm) 0.08 0.17 0.20 0.28 0.10 0.07 0.07 0.10 1.82 2.11 2.24 2.43 0.11 (0.20) 0.41 0.29

Profile Software					
Year End	2020	2021	2022	2023	2024
Teal Ena	act	est	est	est	est
Income Statement yoy (%)					
Revenues	-5%	33%	22%	23%	36%
EBITDA A L'	-3%	31%	21%	24%	31%
EBITDA Adj.	6%	25%	20%	21%	30%
Depreciation EBIT	5%	23%	10%	11%	-1%
Net Financials	-11%	41%	34%	36% -2%	55% 1%
EBT	-49%	115%	22%	38%	57%
Minorities	-	-	-	-	-
Taxes	-48%	94%	20%	33%	21%
EATam	-49%	123%	23%	40%	68%
EATam Adj.	-9%	55%	32%	21%	57%
Margins (%)					
EBITDA Margin	28.0%	27.5%	27.2%	27.4%	26.3%
EBITDA Adj. Margin	30.6%	28.6%	28.0%	27.6%	26.3%
EBIT Margin	12.3%	13.0%	14.2%	15.7%	17.8%
EATam Margin	6.0%	10.1%	10.1%	11.5%	14.2%
EATam Adj. Margin	10.6%	12.4%	13.3%	13.1%	15.0%
Margins (yoy change, bps)					
EBITDA Margin	+47	-54	-30	+20	-110
EBITDA Adj. Margin	+301	-194	-63	-38	-133
EBIT Margin	-90	+68	+120	+150	+210
EATam Margin	-518	+404	+7	+140	+265
EATam Adj. Margin	-58	+173	+95	-23	+194
Leverage					
Net Debt / Equity	- 0.5 x	- 0.3 x	- 0.4 x	- 0.4 x	- 0.5 x
Net Debt / Capital	- 0.4 x	- 0.2 x	- 0.3 x	- 0.4 x	- 0.4 x
Net Debt / EBITDA Adj. Interest Covered	- 2.5 x	- 1.4 x	- 1.6 x	- 1.6 x	- 1.6 x
interest Covered	3.1 x	- 30.1 x	18.5 x	25.7 x	39.2 x
Performance (%)					
RoE (avg.)	4.4%	8.5%	9.5%	12.3%	18.7%
RoIC	12.6%	11.2%	16.7%	22.3%	36.9%
RoA	2.4%	4.6%	5.2%	6.7%	9.6%
Valuation Metrics			22.2		
P/Ex	86.2	39.4	32.3	23.3	14.1
P/Ex (adj.)	48.9	32.1	24.6	20.5	13.3
P/BVX	3.6 x	3.1 x	3.0 x	2.7 x	2.4 x
EV/EBITDA EV/EBITDA Adj.	16.0 x 14.7 x	13.0 x 12.5 x	10.3 x 10.0 x	8.2 x 8.2 x	6.0 x 6.0 x
EV/ Revenues	4.5 x	3.6 x	2.8 x	2.3 x	1.6 x
FCF Yield (%)	6.2%	-3.7%	5.3%	3.7%	7.1%
Dividend Yield (%)	1.4%	1.0%	1.1%	1.5%	2.5%
Div. Payout Ratio (%)	32.5%	40.0%	35.0%	35.0%	35.0%
What's Changed					
Rating			-	From	-
Risk			-	From	-
Target Price			-	From	-
Forward EPS			-	From	-
Common lad					
Company Info			€ 6.62		
Share Price Market Cap (mp)			€ 6.62 € 79.53		
Market Cap (mn)			€ 79.53		
Ticker (Bloomberg) Ticker (Reuters)			PROF GA PRFr.AT		
Free Float			54%		
Sector		<b>A</b>			
			Crowe		
Auditor					

#### Company Description

Profile Software is a financial software provider for the modern Banking, Treasury, Risk, Fintech and Investment Management Industries, founded in 1990, with a presence in more than forty countries, listed on the Athens Stock Exchange since 2003.

Alpha Finance Research

Note: Please refer for detailed Score in Appendix

Governance Controversies Source: Refinitiv



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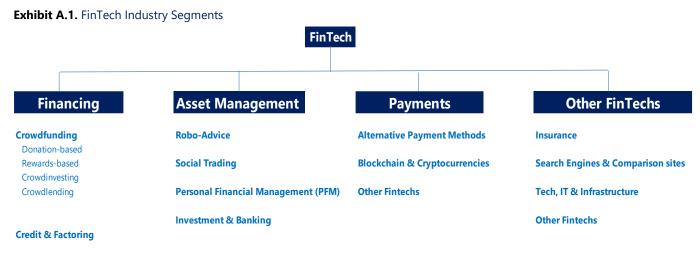
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# Digital transformation in Financial Services: A new era in FinTech: The case for Profile Software

Technology innovation has traditionally attracted global attention but has experienced growth over the past few years that accelerated during the pandemic, disrupting the financial services (FS) industry. FinTech delivers innovative technology-enabled¹ financial services that result in new business models, applications, processes or products, transforming the way financial businesses operate, collaborate and transact with their customers, regulators and others in the industry. FinTechs are creating new customercentric ways through software such as online banking, mobile payment apps, peer-to-peer (P2P) or marketplace lending, crowdfunding, Personal/Wealth finance, robotic process automation (RPA)/robo-advice, wealth technology (WealthTech), insurance technology (InsurTech), Cybesecurity, Biometrics, Analytics, Mobile e-commerce or even cryptocurrency.
Furthermore, artificial intelligence (AI) / Machine Learning (ML), Augmented Reality (AR), Internet of Things (IoT), Cloud infrastructure/services and Distributed Ledged technology (DLT) - Blockchain Technology are transforming wholesale markets in areas such as financial market trading (TradeTech), regulatory (RegTech) and supervisory technology. FinTech industry can broadly be divided into four major segments², based on their distinctive business models, as shown in Exhibit A.1.



Source: Dorfleitner (2017), AF Research

Traditional financial service companies make digital transformation and modernization their strategic priority, increasing their digitization investments on internal processes and customer offerings, as FinTechs and Big Technology firms quickly deliver a range of interaction products and services. Indeed, service providers rely on a core set of common data and technology systems, including Data Analytics (Big data), application programming interfaces (API), mobile delivery and on-demand services to achieve competitive advantages. Furthermore, the widespread use of smartphones and improved authentication methods has allowed remote access of services that previously required face-to-face authentication. Benefits include expanding access to financial services, reducing transaction costs while enabling a better control over spending and budgeting, reaching underserved customers, offering greater convenience and efficiency while achieving increased product and sales personalization. These innovations streamline operations and increase cost efficiencies as the end client and workforce enjoy improved experience.

**FinTech** is thus increasingly used in a variety of financial areas, from retail-oriented services to capital market and financial infrastructure, with traditional financial institutions depending on tech firms to acquire critical infrastructure and differentiating technologies. The **EU adopted a FinTech action plan** in 2018 to increase convergence towards technological innovation and prepare the EU financial sector to benefit from new technologies. The **new PSD2**<sup>3</sup> EU regulation and **open banking** is evident of the increasing importance of Application Program Interfaces (**APIs**), while the migration/hybrid use of core systems to the **cloud-based infrastructure** allows for features and services that promote greater security and have higher degree of operational

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<sup>&</sup>lt;sup>1</sup> **FinTech by Technology:** Application programming (API), Artificial intelligence (AI), block chain, Robotic process automation (RPA), Data analytics, chathots and others:

FinTech by End user: Banking, Investment Management, Insurance, Securities;

FinTech by Segment: Mainly four categories including Financing/Capital Markets, Wealth/Asset Management, Payments (Money transfers), Other Fintechs such as RegTech: risk, regulatory compliance, audit, InsurTech

<sup>&</sup>lt;sup>2</sup> **Dorfleitner** et al (2017)

<sup>&</sup>lt;sup>3</sup> **PSD:** Payment Service Providers Directive



resilience when compared to traditional practices. Technology is facilitating the unbundling of many services that have traditionally been offered by banking institutions and financial conglomerates. The relationship between incumbent financial institutions and FinTech firms is largely complementary and cooperative. FinTechs, however, change the basis of competition in financial services and challenge the traditional business models applying in different sectors. Rapid advances in financial technology and innovation will continue to drive the growth ahead, as Artificial Intelligence and Blockchain Technologies are considered among the critical and most influential technologies going forward.

According to several studies, global FinTech investments are forecasted to reach \$161.2bn by 2026, growing at a CAGR21-26 of 8.7%, targeting c\$698bn by 2030, which translates to a CAGR21-30 of 20.3%, after having jumped from the lows of \$4bn in 2013, to c\$15bn in 2015, reaching \$55.3bn in 2019 and \$110.57bn in 2020. The APAC region is expected to continue enjoying the highest growth in the 2021-30 period, followed by North America. As several European countries dominate the Global 2020 Innovation Index (such as Switzerland, Netherland, Nordic countries), the corporate environment is suitable for growth and technology development in the coming years.

#### Profile Software in the new Financial Services (FS) era

Finance undergoes a profound transformation, with digital technologies reshaping payments, lending, insurance and wealth management. Profile Software, founded in 1990 and listed in the Athens Stock Exchange since 2003, has been a leading international solutions provider for the Banking and Investment Management industries, with presence in Europe, the Middle East, the US, Asia and Africa. Offices are located in key financials centers, namely: London, Paris, Stockholm, Sweden, Oslo, Norway, Dubai, UAE, Singapore, Miami, Greece and Cyprus.

Profile Software has been delivering its own innovative agile products (BPO, SaaS)<sup>4</sup> for the past 30 years in a demanding marketplace. It has delivered the first mobile application for Wealth Managers, the first marketplace lending system that combines banking, treasury, risk and investment management functionality in a fully customized environment, while it has fully incorporated cloud technology into its products, combining Al tools, in line with new technological solutions, adhering at the same time to high industry ISO standards.

The Company traditionally invests into R&D, approximately 20% of its annual revenues, as competition among tech giants, tech startups and the finance industry for talent acquisition (developers, software engineers, data scientists etc.) and technology advances has intensified. To this end, Profile Software invested c€5mn to establish Profile Technologies SA at Thessaloniki, aiming to become a **Development Technology Hub in SE Europe**. Adaptiveness and dynamic adjustments on Financial Sector changes from Regulators, as well as talent management, are crucial. Furthermore, the EU has recently adopted a climate adaptation policy and introduced the first delegated act for its taxonomy that stipulates its environmental objectives, while it also adopted a proposal to make corporate sustainability reporting standardized and mandatory for more companies from 2023. Multi-country projects and large-scale projects will also contribute to the EU digital 2030 targets, with the initial list of areas as shown below:

Exhibit A.2. EU Multi-country projects Common data Blockchain Low-power Pan-European deployment infrastructure and services processors of 5G corridors الالان High-Secure quantum Digital public Digital High-tech performance infrastructure administration innovation hubs partnerships computing and network of for digital skills cybersecurity centres

Source: European Commission

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<sup>&</sup>lt;sup>4</sup> **BPO:** Business process outsourcing; **SaaS:** Software-as-a Service



Investments for these projects will include the **Recovery and Resilience Facility (RRF)** as well as **funding by individual Member States**. It is clearly stipulated that, as the EU targets, by 2030 at the latest, all populated areas to be covered by 5G, it also contemplates:

- (a) At least **20% of the funding** allocated to Member States under the RRF to be used for measures that contribute to the **digital transition**
- (b) At least 75% of EU Enterprises to take cloud computing services, big data and AI
- (c) At least 90% of EU SMEs to reach at least a basic level of digital intensity
- (d) **EU citizens and corporates** should have **full online accessibility of key public services**, with citizens **having full access to their medical records electronically (EHR)**
- (e) At least 80% of EU citizens to use a digital identification (ID) solution

The National Recovery and Resilience Plan (NRRP), "Greece 2.0", was approved by ECOFIN on July 13, 2021, utilizing investment resources of €31.16bn, of which €30.5bn European Funds (€12.73bn in loans and €18.43bn in grants), expected to mobilize a total of €60bn in investments in the country over the next five years. The plan is structured in four pillars (a) Green, (b) Digital, (c) Employment, Skills and Social Cohesion, and (d) Private investment and transformation of the economy.

#### Regarding the Digital Transformation, the Plan's investments and reforms include:

- A. Installation of **fiber-optic infrastructure in buildings** for the transition of society to fiber optic networks
- B. The deployment of modern **submarine fiber cables**, connecting the Greek mainland with the Greek Islands and the Republic of Cyprus
- C. Development of a **5G network** covering all major Greek **motorways**
- D. **Digital transformation of SMEs**, with equipment procurement, cloud and on-line services, e-payment, digital office, work-from-home etc
- E. **Digitization of key archives in various sectors** (Justice, Urban Planning Agencies, Cadastre, Immigration & Asylum, the Digital Pension system (EFKA) and integration in the relevant IT systems
- F. Upgrading of the **Central clouding computing** infrastructure and services
- G. The expansion of the National Public Sector Network (SYZEFXIS II)
- H. Creation of an **Integrated Customer Relationship Management (CRM)** in the Public Administration for citizens and businesses
- I. Further modernization of Public Administrations' one-stop-shop (Citizen's Service Centers/KEP)
- J. Data Governance Strategy & Policies for the Public Sector, ensuring full compliance with GDPR
- K. Upgrade of digital skills during military service
- L. **Massive investment in Digital Public Services,** including upgrading of the digital infrastructure of the Greek Public Administration, digitalization of municipalities and the smart cities project etc.

#### Regarding the Private Investment and Transformation of the Economy, the Plan's investments and reforms include:

- A. Use of Artificial Intelligence (AI) to facilitate Tax Auditing
- B. Development of a **Government Enterprise Resource Planning (GOV-ERP)** to support a consolidated fiscal and financial management within the general government and all public agencies and rollout of e-invoicing in the public sector.
- C. **Improve the efficiency of the justice system**, through reforms, investments, **digitalization** and training of judges and judicial staff with emphasis on digital skills
- D. Incentives to increase electronic e-transactions
- E. **Reforming and modernizing the public administration**, including capacity building and introduction of a reward system for public entities and civil servants
- F. Strengthening of the capital markets and new measures to tackle private indebtedness
- G. Actions against smuggling
- H. Upgrading of research centers' infrastructure, support to basic and applied research, and innovation funding
- I. **Selected infrastructure projects to improve connectivity**, such as the northern part of Central Greece highway E-65 and the Cretan Northern Highway (both part of TEN-T)
- J. A major program to improve **road safety**
- K. Upgrading and redeployment of the rail network system and infrastructure through PPPs

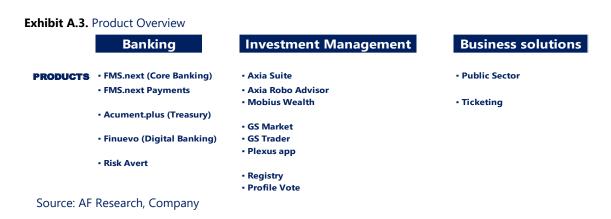


- L. Introducing a suburban railway in West Attica
- M. Expansion and modernization of the electronic toll system
- N. **Smart** infrastructure projects
- O. **Policies to promote culture**, such as labor reform in the cultural sector; projects which turn culture into a driver of growth; adaptation of cultural venues infrastructure and services to tap on silver economy
- P. The establishment of a Museum of underwater antiquities
- Q. Development of routes of particular natural and cultural interest as well as of climate change adaptation plans for cultural **heritage sites**
- R. Investments aiming to **extend the tourism season** and promote **alternative forms of tourism** (mountain tourism, health and wellness tourism, agro tourism, diving & underwater tourism); to upgrade regional ports, as well as the accessibility to beaches for the elderly and people with disabilities; and a dedicated program of upskilling and reskilling in the tourism sector
- S. Establishment of new, next-generation industrial parks and acceleration of smart manufacturing
- T. Funding of **projects promoting environment-friendly** processes and innovative technologies in **agriculture**, and modernization of the aquaculture production.

#### How could Profile Software benefit from this digital investment cycle?

Digital Transformation in Greece will be addressable by all major IT and Telecom companies. Profile Software is increasing its exposure to public sector investment projects in the coming years, having an expertise, a product portfolio and a sound financial position that allows participating into upcoming tenders. According to our calculations, as the potential addressable market reaches c€1.2-1.3bn, the Company could participate in at least c5% of these projects, with an incremental €30-60mn turnover booked in the 2022-2026 period. This in turn could increase its current public sector portfolio from c18% currently, to as high as 24-29% of total, respectively. Furthermore, its subsidiary Profile Digital Services has already undertaken and executes the digitization process of court sessions (including Courts of Appeal, Courts of First Instance, Criminal Courts and Courts of Peace) of annualized budget of c€4-5mn. It should be stressed that the Company completed in early Dec. 2021, a platform for the Greek Ministry of Justice with online updates on court scheduling. A new international tender process is expected within 2022 for the expansion of the digitization of all major Courts around Greece that could potentially secure annualized turnover of c€3-5mn on our calculations, on top of any other public sector projects awarded. Furthermore, it was announced on Dec 20 that the consortium of Unisystems-Profile Software was awarded a €3mn tender for the digitization of the Army Share Fund, indicative of possible future projects that could add value and increase its public sector project backlog. Recently, the 50%/50% joint venture of Intrasoft Intl-Profile Software has participated into the tender process for the digitization of the Hellenic Cadaste (Land Registry) that could also provide incremental revenues of c€8-10mn, offering a healthy operating profitability.

**Profile Software** has continued to expand over the past decade, with its revenues growing with a CAGR 2010-20 of c11%, developing innovative financial solutions, mainly in the areas of Banking and Wealth Management. In more detail, **Profile Software solutions span into three broad categories (Appendix 5. includes product explanatory notes):** 



Leveraging on its state-of-the art software solutions and its long relationships with its clientele, **Profile Software has traditionally secured c60-65% of total revenues as recurring**, either through PayG or SaaS contracts. Several well-respected companies in the financial space are currently using its product solutions, with Profile Software gaining recognition among the industry professionals for its customized solutions implementation, as it also provides BPO and BPaaS<sup>5</sup> services.

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<sup>&</sup>lt;sup>5</sup> **BPaaS:** Business Process as a Service



Indicatively, clients in the **Banking** space include: **BNP Paribas** for AML Management, **Sumitomo Mitsui Trust Bank (SuMITB)** for Treasury, **RBS Bank** for Data warehouse, **First Abu Dhabi Bank** for Custody, **Orient Bank** for Treasury, **Family Bank** for Treasury and Risk Management, **bankmed** for Treasury, **Mercedes Benz Bank** for banking, , **Allica Bank** for Digital Banking, Treasury, Risk Management, **Credins** for collections management, **Eurobank, Optima Bank, Attica Bank and Epirus Bank** for Risk Management and **Alpha Bank** for custody.

In the Wealth Management space, clients include: Twenty First Capital, T.C.R. Intl., MuniFun, Masraf Al Rayan, Ramsala, Albilad Capital for Custody, AJK Wealth, MADA Capital, Hinduja Bank for mobile & web Investment Management, Dolfin, Forte Securities, BAC San Jose Puesto de Bolsa SA, ATON Wealth, Eurobank Wealth/PB, National Bank of Greece, Piraeus Bank Wealth Management Division, Attica Bank Wealth and 3K Investment Partners.

In the Insurance/Crowdfunding industries, selective clients include: Groupama, ERGO, CNP Insurance Cyprus, BNH Insurance, ADNIC Insurance, 7Q Financial services, Fiduciam marketplace lending, Elevate Capital for P2P lending.

We are forecasting revenue growing with a CAGR2020-29 of c11%, in line with its historical average of 11%, while maintaining healthy recurring revenue of 65%, with its organic revenue growing with a CAGR 2020-29 of c6%. We however stress that, as the FinTech undergoes a hype cycle with a continuing wave of innovation, potential opportunities for M&A activity will continue in the sector, as FinTech companies will complement their organic growth through joint partnerships, venture capital funding and/or acquisitions. Profile Software appears to adhere to such a norm, having acquired French company Login SA in 2017, adding Acumen.plus, a complete open cloud-native platform for the whole spectrum of Treasury and Capital Markets to its product portfolio, or c€4-5mn annually at its top line. The acquisition (March 2021) of Swedish/Norwegian **Euronext** Centevo, a specialized provider of Asset and Fund Management solutions to more than sixty-five of the largest Asset & Fund Management companies in the Nordics (Norway, Sweden, Denmark and Finland), adds c€6-7mn annually at its top line. This disruptive innovation in financial services could accelerate the need to acquire talent and new product development, with the Company moving along this competitive landscape of the financial ecosystem with further acquisitions that will either differentiate or leap forward its innovative product offering/niche segments from other competitors. To this end, we include in our alternative scenario, an additional acquisition in the 2022-25 period, in similar size as the recently acquired Centevo, with revenues from acquisitions doubling their share in total revenues to c41% by 2029, shaping at c€20mn in 2029 vs c€11.9mn in 2021. Our baseline scenario assumes no additional acquisitions in the 2022-29 period, with the recently acquired Centevo contributing c26% of total by 2029, with its turnover growing with a CAGR 21-29 of c11% (Exhibit A.4., Exhibit A.5.).

Exhibit A.4. Revenue Breakdown vs EBITDA

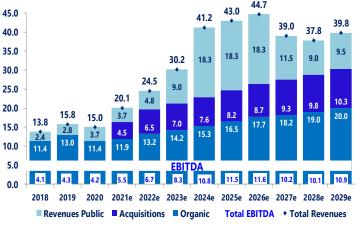
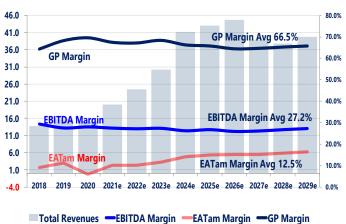


Exhibit A.5. Profitability Margins (2018-2029e)



Note: Acquisitions include Centevo with no other acquisitions in the 2022-2029 period

Source: AF Research, Company

Profile Software has historically enjoyed gross profit margins of c67% on average, jumping from c57% in the 2010-2015 period to c66% in the 2015-2020 period, as financial solutions and acquisitions are feeding into the profitability equation, with accretive margins. We are forecasting similar trends in the 2020-2029 period, while we expect transitory, lower margins, as public projects increase their footprint in the revenues mix during the 2022-27 period. Its disciplined capital structure has allowed for a healthy net cash position historically, which we forecast continuing albeit at a lower level, as we assume tapping the bond markets or partly financing its acquisition strategy through a loan instrument.

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### B. FinTech evolution: Trends in Greece and abroad; The case for Profile Software

Digital transformation will be driving investments going forward, as covid-19 accelerated consumer behavior towards digital trends and businesses are now promoting digital technological innovations to meet new business challenges. According to the EIB Digitalization index, the EU lags the US on digitalization efforts, while four countries, namely Denmark, Finland, the Netherlands and Czech Republic are well ahead. Within the G20, China has gained significantly in digital competitiveness, while the top three Digital Risers include Saudi Arabia, Brazil and Argentina. Within Europe and the North America region, however, Greece ranked 4th, underpinning the improved Greek Digital Ecosystem in the last two years, with Lithuania, Hungary and Spain as the top risers.

Furthermore, Greece still strives to implement the new norms among EU countries, ranked 25<sup>th</sup> out of 28 countries in the **DESI index**<sup>6</sup> **for 2021.** Digital Economy improves in Greece, **as digitalization of public services** is above EU average (ranked 26<sup>th</sup>), while on the **integration of digital technologies into business activities**, Greece is well below the EU average and ranks 22<sup>nd</sup>. Regarding the use of **artificial intelligence (AI)** from Greek enterprises, Greece is at 34%, well above the EU average of 25%, while on **Big Data Analytics** Greece is close to the EU average of 14%.

The Greek ICT sector through the digital transformation and the green transition has the potential to reinforce its key role in the economy and emerge stronger, with the pandemic proving as an accelerator of reforms. Steps have been taken by the Greek government during the past two years to accelerate the digitalization of the Greek State and speed-up investments, setting the framework for Greece to become a leading innovation Centre in SE Europe, a European IT hub. The importance of these changes on the digital landscape and the upraise of the Greek IT sector was marked by the inauguration of Cisco's Center for Digital Transformation & Digital Skills at Thessaloniki, Microsoft's investment of \$1bn with a Data Center hub, Amazon's investment of AWS (Amazon Web Service) local zone and Pfizer increasing its recruitment of engineers for the Digital Center at Thessaloniki.

As Greek innovation has been at the frontline for many years, M&A appetite for Greek talent and innovation has put the Greek IT and startup ecosystem on a significant investment cycle. One of the largest acquisitions in the past two-year period was that of Softomotive (robotics process automation) by Microsoft, followed by InstaShop (Dubai-based grocery delivery platform) by Delivery Hero. Lamda Hellix (Data Centers) was acquired by Digital Realty with the latter undertaking the construction of the largest Data Center of 6.8MW in Greece. Recently, Danish NetCompany, completed the acquisition of Intracom Holdings' subsidiary, Intrasoft International, a leading Greek software company. As Greece gradually becomes an Information Engineering hub, it attracts both US and EU companies across various areas around Greece, with the most notable one, the city of Ioannina, with Teamviewer having established one of its largest R&D centers around the world. Several other companies are planning investments in Data Centers, namely Hellas SAT, OTE, TI Sparkle, Sunapsecom, Space Hellas, Interworks and Lancom, with Cloudrock utilizing IoT and AI technologies. BigTech companies have long trusted Greece for its talent and competent human resources, as indicatively, Oracle operates a cloud development hub, with IBM, Ericsson, OTE, Siemens, SAP, HP, Dell, Apple, Microsoft and Accenture, among others, embracing the new super-cycle of digital transformation.

In the **FinTech** industry, several Greek companies revolutionize the FinTech space, with **Profile Software** mainly specializing on banking and investment management solutions. **Start-up** companies are also targeting the FinTech space, with **Plum**, based in Athens and London, providing Al assistance for facilitating money management, while loannina based **Natech** offers IT solutions to banks, microfinance institutions, money exchange, financial service providers and vertical enterprises. **Viva Wallet** offers payment processing solutions for businesses, with recent newsflow included **JPMorgan Chase & Co.** weighing a potential investment in the company. Athens based startup **Wisely** offers open banking solutions for banks and financial institutions using ML algos, also offering solutions to leasing companies and real estate. **Excelon** is a venture that offers advanced digital money services, while **Infin8** offers a mobile banking app, as **FintelioX** and **Crowdpolicy** both offer enterprise solutions and services for banks and other financial institutions.

Greek IT companies listed on the Athens Stock Exchange will also leap forward implementing the Digital transformation that will ride the wave of investment projects in the coming years. They have managed to overcome previous year's adverse economic challenges, now enjoying a strong overperformance vs the ATHEX General index, as the ATHEX Technology index has gained just shy of 90% in the past year. Profile Software has improved its strong financial standing over the Greek IT sector, according to our estimates (Exhibit B.1), while at the same time it continues to deliver higher operational profitability margins close to 30%, ranked among the top tier Technology companies. Over time, prudent financial management has enabled the Company to expand, implementing its acquisition strategy through FCF utilization and debt. We estimate that Profile Software will succeed in maintaining higher profitability margins versus its local Greek IT peers, through its high recurring revenue stream, client

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<sup>&</sup>lt;sup>6</sup> **DESI:** Digital Economy and Society index



retention rates, and project implementation, allowing delivery of margins similar to the previous years. Its net cash position is estimated c€23mn on average during the 2021-29 period.

**EBITDA Margin** 51% Company Name EV/EBITDA adj. '21, EBITDA adj. Margin '21 o Ilyda, 7.3, 48% 48% Profile Software 12.4, 28.6% **08.2 46%** 45% Company Name EV/EBITDA adj. '20, EBITDA adj. Margin '20 Profile Software 14.7, 30.6% 42% 39% Entersoft, 17.4, 37% 27.6 35% 36% 33% 14.7, 31% 30% Profile Software, 12.4, 29% 27% Intralot, 5.5, 28% 45.7 24% **Epsilon NET, 24.9, 24%** 24% o 11.7 23% 21% 12.7 16% 18% o Logismos, 20.6, 16% 15% Performance Technologies, 15.6 , 12% 16.6 14% **0** 26.4 13% Byte, 12.1, 13 12% Real Consulting, 22.4, 13% 9% Space Hellas, 12.1, 10% 12.3 8% O Quest Holdings, 13.3, 7% CPI, 6.0, 5% 6% 19.5 3% 20.0 3% **o** 6.5 4% 0 @ Intracom, 24.3, 3% Plaisio Computers, 3.4, 4% Intertech, 14.4, 4% 24.2 2% **EV/EBITDA** 0%

Exhibit B.1. ATHEX Information Technology Companies: EV/EBITDA vs EBITDA Margins 2020 vs 2021 (e)

Note: (1) Indicative estimates based on reported H1 21 or 9M 21 results linearly extrapolated to include trailing quarters for the fiscal year 2021 were applicable (2) EBITDA adjusted for stock options and acquired entities PP&A effects

25

29

33

37

41

45

49

53

Source: Company Financial statements, AF Research

13

17

21

9

5

The Global FinTech industry has evolved over the years, with business models adapting to a customer-centric business, with several companies such as start-ups, BigTech or even Telecom companies finding a place to offer innovative services, cutting edge technologies for specific functions or products to several industries and to the financial services sector. As corporates look to expand their offerings, investments and M&A activity will continue or even intensify in the FinTech industry, through venture capital, private equity or bolt-on acquisitions, with regional leaders increasing their footprint and/or BigTechs acquiring innovative state-of-the-art technological innovations, with market share and growth among the key parameters for expansionary efforts. Companies that operate in the Global FinTech Market include Ant Group Co. Ltd., Paypal, Paytm, Tencent, Robinhood, Google Payment Corp., One97 Communications Ltd., Adyen NV., Qudian Inc., Afterpay Limited, Nexi SpA, Klarna Bank AB, N26, Monzo, Rapyd, Social Finance, Inc., Revolut, Adyen, Transferwise, Funding circle, Avant, LLC., Credit Karma, among others.

Digital disruption in financial services and the application of innovative technologies include BigTech companies that lead the tech space, implement regulatory and policy frameworks while promoting collaboration between different groups, both public and private, delivering targeted business insights and advice.

Profile Software has managed over the years to maintain its competitiveness in a highly changing financial space, continuously investing in R&D, while at the same time adheres to a financial discipline that has enabled it to be acknowledged among the top BigTech names. It offers attractive operating profitability (EBITDA) margins close to 30%, trading at the same time at c30-40% discount historically versus its directly comparable listed peers on EV/EBITDA '21 multiples. Furthermore, ahead of major projects in the financial ecosystem, Profile Software traditionally enjoys a net cash position that ranks among the top BigTech companies globally and is an enabler and accelerator of its sustainable economic growth. (Exhibit B.2.)

Next-generation transformation, client retention with expertise and consistent delivery of cutting-edge solutions to clientele, swift adaptation to new norms such as ML and robotics, among others, will drive **Profile Software** business by the end of the decade,



with M&A becoming an integral part of its strategic expansion. Companies in the financial ecosystem have made IT integration a strategic priority and the Company is pioneering into this digital transformation, offering infrastructure changes to a financial company to be more modular and dynamic, driving a new agile operating model, upgrading its technological backbone and workforce skills.

As competition intensifies with new business models and innovations are widely discussed, the covid-19 pandemic has also expedited the use of digital options, with innovations such as digital payment like BNPL<sup>7</sup>, cryptocurrency, tokenized securities and point-of-sale lending, all re-imaging lending and upending the POS experience. Leading BigTech companies (Exhibit B.2.) such as Temenos, seemingly integrate these developments/innovations into their platforms, enabling the financial institutions to innovate faster and deliver a better banking experience for customers.

50% EBITDA Margin Net Debt/EBITDA 21 Sword Group (1.50)45% (1.40) **Profile Software** Fidelity National Info Serv, 13.89, 44.2% HIS Markit, 25.22, 43.8% **Gresham Technologies** (1.15)40% Fisery Inc. 14.03, 41.4% Crealogic Holding (0.59)(0.48)Intellect Design Arena Infosys (0.38)35% Factset 28 32 35 1% ■IDFAGEN . 33.37, 35.0% Linedata Services 643 313% Factset (0.25)■ Wolters Kluwer 17 27 31 6% A Worldwide Inc. 12.34, 28.2% SimCorp (0.21)■ SimCorp, 23.84, 28.9% ■ Computershare, 16.13, 27.2% ■ Infosus 25.1% 30% **Bottomline Technologies** (0.20)Profile Software, 12.40, 28.6% ■Infosys, 26.58, 27.7% Aptitude Software 0.20 25% Intellect Design Arena, 27.95, 23.8% 0.51 **IDEAGEN** Broadridge Fin. Solutions, 18.71, 21.7% TietoEvry Oyj 1.23 Bottomline Technologies, 25.06, 21.2% 20% 1.24 Linedata Services Gresham Technologies, 19.19, 19.3% Aptitude Software, 26.97, 19.7% Envestment Inc 1.43 TietoEvry Oyj, 7.17, 18.8% Wolters Kluwer 1.48 15% ■ Sword Group, 12.24, 13.2% Broadridge Fin. Solutions 1.71 Temenos 1.90 10% HIS Markit 2.02 Computershare 2.11 5% Crealogic Holding, 47.40, 3.4% **EV/EBITDA** 0% 5 10 15 20 25 30 35 40 45 50

Exhibit B.2. Global FinTech Companies: EV/EBITDA vs EBITDA Margins 2021

Source: Bloomberg, AF Research

Critically, we could advocate that **Profile Software** has to be accelerator of innovative solutions and products to its clients continiously, through its end-to-end system implementation and system integration with its complimentary services such as regulated SaaS and production support. At the same time, **organic growth with bolt-on acquisitions could possibly be coupled with third party offering systems, complementing its own platform solutions or even a partnership, making the Company a trusted one-stop FinTech solution provider for companies in the financial space.** 

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<sup>&</sup>lt;sup>7</sup> **BNPL**: Buy Now Pay Later

70

50



### C. Valuation

**FinTech long term trends** are driving investment activity in the short term, as valuation multiples have moved up in the previous period, even skyrocketed in some cases. New product and function innovations, the spread of APIs, the PSD2 and open banking, new marketplace lending, digital assets, AI, IoT, ML, blockchains, distributed ledger technologies, Big data analytics, smart contracts, IT security and robo-advice are but a few that have set the disruption of the financial and banking system, as digitalization will drive developments ahead.

210
ATHEX Tech. Index

190

170

150

EU Tech. Index

US Tech. Index

90

Profile Software

Exhibit C.1. Global Information Technology indices: Comparable index Performance 2021-2022

12.20 02.21 03.21 04.21 05.21 06.21 07.21 08.21 09.21 11.21 12.21 01.22 Source: Bloomberg, AF Research

**Profile Software** is a key integrator for this digital transformation, outperforming global FinTech companies since 2018, as its carefully planned bolt-on acquisitions and organic growth create value for its shareholders. Furthermore, several ATHEX listed information technology companies have recovered from the pandemic period underperformance and now show renewed financial strength ahead of major IT projects in Greece in the coming years, outperforming the global major indices and Profile Software in the past 12-month period (**Exhibit C.1.**). However, Profile Software exhibits resilient performance versus its comparable international peers, during the aforementioned period (**Exhibit C.2.**).

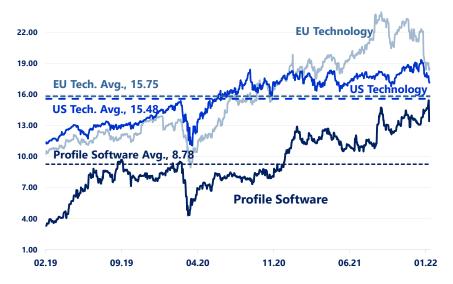
Global Fintech Thematic index



Exhibit C.2. Global FinTech Companies: Comparable stock Performance 2021-2022

Note: Selective comparable companies Source: Bloomberg, AF Research

Exhibit C.3. Global Information Technology index vs Profile Software on EV/EBITDA multiple



Source: Bloomberg, AF Research

It could be argued that Profile Software's outperformance that has lasted since 2018 may run out of steam, since it trades well above its historical EV/EBITDA average of c8.4x (**Exhibit C.4.**), although it trades at discount vs the EU avg. of 15.75 and its US avg. of 15.48 (**Exhibit C.3.**). This, however, does not take into account the increasing profitability of the Company in the 2022-2027 period, with potentially c€30-60mn turnover from public sector projects, on our calculations, offering strong earnings momentum that should render the valuation multiples more attractive.

Exhibit C.4. Profile Software: Historic EV/EBITDA (2019-21)



Source: Bloomberg, AF Research

Moreover, Global FinTech as represented by the **Global FinTech Thematic index** is a laggard versus the broader market **(Exhibit C.1.)**. We believe current higher Profile Software EV/EBITDA multiples will smooth out in the next three-year period, as the recent acquisition of Centevo adds c€7mn on its topline by 2023, according to our calculations, with its ratio of 8.2x reverting back to its historical average by that time.

Technological propositions in the financial services sector with changing demand of customer expectations, the availability of funding and the increasing support from governments and regulators will continue to drive the FinTech growth going forward, either through organic growth or acquisitions.



#### **Relative valuation of Profile Software**

Among the main evaluation methodologies for FinTech companies we include relative valuation for the peer group<sup>8</sup>, attempting to find a relationship between several multiples such as P/BV vs ROE and EV/EBIT vs ROIC. Our regression results only partly explain the relationships with an R<sup>2</sup> coefficient between 30-40%. We thus applied an equally weighted EV/EBITDA target multiple for our EU and US peer group, allowing for a discount of 15% to account for size differences, liquidity and market depth.

This results into a target EV/EBITDA '22 multiple of 13.6x, which, in turn, implies an indicative equity value, adjusted for treasury stock, of €8.69 per share, or c€104mn (Exhibit C.5.).

We emphasize, however, that as Centevo contribution becomes more pronounced into the topline and profitability equation from 2023, comparable valuation metrics become more attractive, with the respective adj. EV/EBITDA '23 multiple at 8.2x, i.e. at 32-37% discount vs its peers.

Exhibit C.5. Relative valuation

Multiples-based Valuation	
	22
EV/EBITDA x	16.0 x
EU	16.7 x
US	15.3 x
Discount	15%
Target EV/EBITDA x	13.6 x
EBITDA adj. (€mn)	6.9
Implied EV (€mn)	93.1
(-) Net Debt	(11.3)
(-) Minorities	0.0
(+) Participations	0.0
<b>Equity Value (€mn)</b>	104.4
no. of shares	12.0
Equity Value per share (€mn)	€ 8.69

Note: EBITDA adj. for stock options and acquired entities PP&A effects

Source: Bloomberg, AF Research

#### **Validating the Relative valuation**

Profile Software has the financial strength to build its portfolio with value accretive niche markets or products, through bolt-on acquisitions. The speed of innovation and the different competing state-of-art offers by companies, make us believe that the next acquisition should be undertaken sooner than the previous four-year period between Login (2017) and Centevo (2021), so as to ride along the rapid wave of evolution and investments of this super cycle and become an essential part of the ecosystem.

We have thus also included a scenario for a bolt-on acquisition in the 2022-24 period, in similar size and financial metrics with the recent ones, adding c€2.5mn on the top line as of the 2022-2023 period, contributing c20% of total revenues by 2029, lower however than the Centevo acquisition, which we estimate to contribute c21% of total by then.

Exhibit C.6. DCF valuation

<b>DCF Valuation Exercise</b>	
Rf	1.50%
ERP	7.50%
Beta	1.0
Terminal Growth Rate	2.00%
WACC	7.90%
<b>Equity Value per share</b>	€ 8.92

Source: Bloomberg, AF Research

Our **DCF baseline valuation exercise**<sup>9</sup> with no acquisition, adjusting for treasury stock, results into an **indicative equity value** of €8.92 per share, or c€108mn (Exhibit C.6.).

Following a combination of the two methods, assigning equal weighs to each, we derive an indicative equity value of €8.80 per share, or c€107mn.

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<sup>\*</sup>detailed analysis at Appendix 2.

<sup>&</sup>lt;sup>8</sup> Please refer to the Appendix 3. for a detailed analysis of peers

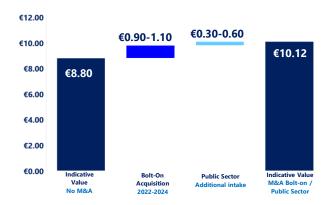
<sup>&</sup>lt;sup>9</sup> Please refer to the Appendix 2. for a detailed analysis of the DCF exercise



#### How can Profile Software increase its footprint and become a leading global disruptor?

The Company has a strong financial position and has traditionally expanded with proactive planning of investments. Product offering globally adds to its international recognized status as a leading software integrator in the financial services space, while focus into high growth markets such as the Nordics, Middle East and Asia will prove of strategic importance in the following years. Furthermore, continuous investment in R&D with the creation of the IT hub at Thessaloniki is an enabler for new disruptive value creating projects ahead. At the same time, the Company has managed to have a high client retention rate, which is critical for successfully maintaining and building on its business model, with limited erosion in its profitability margins. Opportunities will exist in the FinTech area, as investments in the EU and especially in Greece, will be supported by the EU/government support programs. The ability to digitally provide services, add new clients, maintain existing ones, provide innovative products while continuing to enjoy high profitability margins above the industry norm, are all key factors driving the next footprints for the Company.

**Exhibit C.7.** Intrinsic value scenario analysis



Source: AF Research

Digital transformation, the provision of new customer experience and the importance of change is widely recognized by market participants in the financial space. **On our baseline scenario**, we assume that Profile Software does not follow the trend to rapidly develop its operations through additional bolt-on acquisitions, building its expansion organically utilizing its current portfolio on a steady growth pattern. We also include **c€30mn additional revenues in the 2022-27 period from public projects**, at c20% EBITDA margins vs its 27-30% historical average. **Our DCF exercise applies an indicative equity value of €8.92 per share or c€108mn.** As the adj. EV/EBITDA '22 target multiple valuation method results into an indicative equity value of c€8.69 per share, the blended valuation exercise results into an indicative value of c€107mn or €8.80 per share (Exhibit C.7.).

However, as we have argued, a strategic acquisition at similar metrics to the ones it has already completed **could add c€0.90-1.10 per share** to its intrinsic value **(Exhibit C.7.)**.

Furthermore, as Greece will enjoy a major investment inflow in the coming years in its effort to become a regional Information Technology Hub, Profile Software could succeed participating into an increasing number of IT projects domestically. To this end, if we were to assume that the company succeeds into capturing **c€60mn of public revenues** or c23% of total by 2029, with its organic revenues representing c38% of total, **our DCF valuation exercise would imply an additional equity value of €0.30-0.60 per share**. In such a scenario, turnover CAGR 20-29 could be at c15%, close to the €53mn threshold **(Exhibit C.7.)**.

We believe that the FinTech market is at a growth trajectory in the decade, as the digital ecosystem will enjoy a period of increased investments globally, to transform not only the financial markets space but to offer a new customer experience and a new way of doing business. Profile Software is a leading software integrator and has the ability of management to be a key differentiator and become a leading global disruptor in the financial services space.

In this technological future of changes, Profile Software is racing against all major FinTech disruptors. Challenges and opportunities through the new IT era will lead to a new reality, changing business models and human behavior. Profile Software could be a key enabler in the financial services space, swiftly adapting to advancements and opportunities. A Greek Company swiftly managed to become a leading disruptor of tomorrow? Time will tell.

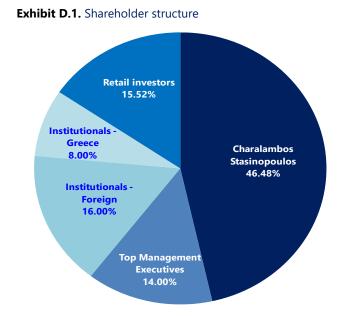
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## D. Shareholder Structure, ESG & Corporate Governance, Remuneration Policy

Profile Software's Management has a proven track record of successfully overcoming adverse market conditions, while its major shareholder and founder, Mr Charalampos Stasinopoulos, having an equity stake close to 50%, swiftly maneuvered Company to steadily expand its footprint domestically and expand to niche financial markets abroad. Its major shareholder currently is the Chief Entrepreneur and the Executive President of the Company.

**Mr Evangelos Aggelides** is the CEO with five-year tenure, following a successful term as CFO. The Women Management to employee ratio currently stands at 6%, with women approximately 25% of its workforce. Non-executive members represent c43% of BoD total, with Independent Directors at 28%. Approximately 20% of women employed are Executives, while they represent 14% of total at the BoD **(Appendix 4.)**.



Source: AF Research, Profile Software

**A Remuneration Policy** is also in place, with the BoD approving a stock option plan on Jan. 22, 2020, to be in effect until Nov. 2025, to be exercised by fifty two selected beneficiaries. The total number of stock options/shares that can be issued reaches 600ths, with the exercise price set at €1.70 per share. The options granted shall mature in installments as follows: **(1)** 1<sup>st</sup> Nov. 2020 115,093 stock options, **(2)** 1<sup>st</sup> Nov. 2021 142,483 stock options, **(3)** 1<sup>st</sup> Nov. 2022 145,954 stock options, **(4)** 1<sup>st</sup> Nov. 2023 28,220 stock options.

Additionally, the Company has long implemented a **share buyback program** under which it has a treasury stock, usually close to 5% of its total equity capital, that frequently allocates/sells to a selective clientele, mainly **Institutional long-only investors**, that allows for any capital gains to be distributed to shareholders as extraordinary payout. According to the latest ATHEX announcement, Profile Software has re-initiated the share-buyback program as of Nov 15, 2021, with its treasury stock totaling a mere 38K, or c0.3% of total equity capital.

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## **Appendix 1. Financials**

P&L items (€mn)	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027 *	2028 *	2029 *
Turnover (YoY %)	act 11.6 24.4%	act 13.8 19.7%	act 15.8 14.0%	act 15.0 -4.6%	est 20.1 33.3%	est 24.5 22.2%	est <b>30.2</b> 23.2%	est 41.2 36.4%	est 43.0 4.4%	est <b>44.7</b> 4.0%	est <b>39.0</b> -12.8%	est 37.8 -3.1%	est 39.8 5.3%
Gross Profit (YoY %)	<b>7.8</b> 0.0%	<b>8.9</b> 17.7%	<b>10.8</b> 25.1%	10.5 -4.7%	<b>13.5</b> 31.2%	<b>16.5</b> 25.0%	<b>20.7</b> 28.9%	<b>27.3</b> 39.1%	28.3 4.4%	<b>28.8</b> 3.4%	<b>25.2</b> -12.8%	<b>24.7</b> -1.9%	<b>26.2</b> 6.7%
Margin	67.3%	64.4%	68.3%	69.6%	67.5%	67.2%	68.4%	66.3%	65.8%	64.5%	64.7%	65.3%	65.8%
Selling & Distribution Administrative R&D Net Other <b>Total Expenses</b> <b>Margin</b>	1.9 1.4 0.9 (0.3) 3.8 33.3%	2.3 1.5 1.2 (0.2) <b>4.8</b> <b>35.0%</b>	2.7 1.6 1.6 0.5 <b>6.4</b> <b>40.7%</b>	2.7 1.7 1.9 (0.0) <b>6.2</b> <b>41.6%</b>	3.4 2.2 2.4 0.0 <b>8.0</b> 40.0%	4.2 2.7 2.9 0.0 <b>9.8</b> 40.0%	5.3 3.3 3.8 0.0 <b>12.4</b> <b>41.0%</b>	7.0 4.5 4.9 0.0 <b>16.5</b> <b>40.0%</b>	6.9 4.7 5.2 0.0 <b>16.8</b> <b>39.0%</b>	7.2 4.9 5.1 0.0 <b>17.2</b> <b>38.5%</b>	6.2 4.3 4.5 0.0 <b>15.0</b> 38.5%	6.0 4.2 4.3 0.0 <b>14.6</b> <b>38.5%</b>	6.4 4.4 4.6 0.0 <b>15.3</b> <b>38.5%</b>
EBIT (YoY %) Margin	<b>1.9</b> 151.2% <b>16.6%</b>	2.0 1.4% 14.1%	2.1 6.9% 13.2%	1.9 -11.1% 12.3%	2.6 40.7% 13.0%	3.5 33.5% 14.2%	<b>4.7</b> 36.2% <b>15.7%</b>	<b>7.3</b> 54.7% <b>17.8%</b>	8.1 10.2% 18.8%	<b>8.5</b> 5.1% <b>19.0%</b>	<b>7.4</b> -12.8% <b>19.0%</b>	<b>7.4</b> 0.5% <b>19.7%</b>	<b>8.2</b> 9.6% <b>20.5%</b>
EBITDA (YoY %) Margin	<b>3.9</b> 39.5% <b>34.0%</b>	<b>4.1</b> 3.2% <b>29.3%</b>	<b>4.3</b> 7.1% <b>27.6%</b>	4.2 -3.0% 28.0%	<b>5.5</b> 30.8% <b>27.5%</b>	<b>6.7</b> 20.9% <b>27.2%</b>	<b>8.3</b> 24.1% <b>27.4%</b>	10.8 30.9% 26.3%	11.5 6.4% 26.8%	11.6 0.9% 26.0%	10.2 -12.1% 26.2%	10.1 -0.9% 26.8%	10.9 7.3% 27.3%
EBITDA adj. (YoY %) Margin	3.9 39.5% 34.0%	<b>4.1</b> 3.2% <b>29.3%</b>	<b>4.3</b> 7.1% <b>27.6%</b>	4.6 -3.0% <b>30.6%</b>	<b>5.7</b> 30.8% <b>28.6%</b>	6.9 20.9% 28.0%	<b>8.3</b> 24.1% <b>27.6%</b>	10.8 30.9% 26.3%	11.5 6.4% 26.8%	11.6 0.9% 26.0%	10.2 -12.1% 26.2%	10.1 -0.9% 26.8%	10.9 7.3% 27.3%
Financials, net Depreciation	( <mark>0.5)</mark> 2.0	( <mark>0.2)</mark> 2.1	0.4 2.3	(0.6) 2.4	0.1 2.9	( <mark>0.2)</mark> 3.2	( <mark>0.2)</mark> 3.5	( <mark>0.2)</mark> 3.5	(0.2) 3.4	( <mark>0.2</mark> ) 3.1	( <mark>0.2)</mark> 2.8	( <mark>0.2)</mark> 2.7	( <mark>0.2)</mark> 2.7
EBT (YoY %) Margin	1.4 157.3% 12.1%	1.7 21.4% 12.3%	2.4 43.0% 15.5%	1.3 -48.5% 8.3%	2.7 114.8% 13.4%	3.3 22.2% 13.4%	<b>4.6</b> 38.4% <b>15.1%</b>	<b>7.1</b> 56.8% <b>17.3%</b>	<b>7.9</b> 10.5% <b>18.4%</b>	<b>8.3</b> 5.1% <b>18.6%</b>	<b>7.2</b> -13.1% <b>18.5%</b>	<b>7.3</b> 0.5% <b>19.2%</b>	8.0 9.8% 20.0%
EBT adj. (YoY %) Margin	1.4 157.3% 12.1%	1.7 21.4% 12.3%	2.4 43.0% 15.5%	1.6 -48.5% 8.3%	<b>3.2</b> 92.7% <b>15.7%</b>	<b>4.1</b> 29.1% <b>16.6%</b>	<b>5.1</b> 25.1% <b>16.9%</b>	<b>7.5</b> 47.1% <b>18.2%</b>	<b>7.9</b> 5.3% <b>18.4%</b>	<b>8.3</b> 5.1% <b>18.6%</b>	<b>7.2</b> -13.1% <b>18.5%</b>	<b>7.3</b> 0.5% <b>19.2%</b>	<b>8.0</b> 9.8% <b>20.0%</b>
Tax Discontinued Ops	(0.4) 0.0	(0.4)	(0.7) 0.0	(0.3) (0.0)	(0.7) 0.0	(8.0)	(1.1) 0.0	(1.3) 0.0	(1.4) 0.0	(1.5) 0.0	(1.3) 0.0	(1.3) 0.0	(1.4) 0.0
Minorities													
Net profit (after min.) (YoY %) Margin	1.0 81.8% <b>8.8%</b>	1.3 23.6% 9.1%	1.8 40.2% 11.2%	0.9 -48.7% 6.0%	2.0 122.6% 10.1%	2.5 23.1% 10.1%	3.5 40.2% 11.5%	<b>5.8</b> 67.8% <b>14.2%</b>	6.5 10.6% 15.0%	<b>6.8</b> 5.1% <b>15.2%</b>	5.9 -13.2% 15.1%	5.9 0.5% 15.7%	<b>6.5</b> 9.9% <b>16.4%</b>
Net profit (after min.) adj. (YoY %) Margin	<b>1.0</b> 81.8% <b>8.8%</b>	1.3 23.6% 9.1%	1.8 40.2% 11.2%	1.6 -27.1% 10.6%	2.5 92.4% 12.4%	3.3 31.7% 13.3%	4.0 23.2% 13.1%	<b>6.2</b> 53.9% <b>15.0%</b>	6.5 4.4% 15.0%	<b>6.8</b> 5.1% <b>15.2%</b>	5.9 -13.2% 15.1%	5.9 0.5% 15.7%	<b>6.5</b> 9.9% <b>16.4%</b>

Note: \* Profile Software's Management aims to re-invest a significant part of 2022 -2027 profits, towards maintaining robust growth rates in the post 2027 period. Furthermore, it expects additional projects from the public, based on its successful implementation of projects in the 2022-27 period, that would make Profile Software an established, reliable partner for public related projects. Our baseline estimates do not include any of those elements.

Source: Profile Software, AF Research

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Balance sheet items (€mn)	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	act	act	act	act	est								
Tangible / Intangible assets	12.3	11.2	10.1	10.0	12.8	12.6	12.9	12.9	13.0	13.4	13.7	14.1	15.3
Other assets	4.7	4.3	7.0	7.6	10.4	10.4	10.4	10.4	10.4	10.4	10.4	10.4	10.4
Inventories	0.2	0.2	0.1	0.1	0.1	0.3	0.5	0.7	0.7	0.7	0.6	0.6	0.7
Trade receivables	6.9	6.4	3.9	3.7	5.3	6.4	8.3	12.9	13.8	15.1	12.9	12.2	12.8
Short term investments	7.0	5.9	2.2	2.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1
Cash & equivalents	6.1	7.8	12.9	13.9	12.3	15.3	17.1	20.8	24.5	28.8	32.8	36.9	40.6
Total assets	37.1	35.9	36.1	37.3	44.0	48.1	52.2	60.9	65.5	71.5	73.6	77.3	83.0
Debt (inc leases)	5.2	4.6	4.6	4.7	7.5	7.1	7.1	7.1	7.1	7.1	7.1	7.1	7.1
Payables & Liabilities	9.0	9.0	9.2	8.6	8.0	11.0	12.8	17.7	18.1	19.7	17.9	17.8	19.2
Other L/T liabilities	4.8	3.7	2.7	2.1	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Equity	18.2	18.7	19.8	22.1	25.6	27.2	29.5	33.2	37.5	41.9	45.7	49.6	53.8
Minorities	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)
Total equity and liabilities	37.1	35.9	36.1	37.3	44.0	48.1	52.2	60.9	65.5	71.5	73.6	77.3	83.0

Cash flow items (€mn)	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	act	act	act	act	est								
Profit before tax	1.4	1.7	2.4	1.3	2.7	3.3	4.6	7.1	7.9	8.3	7.2	7.3	8.0
Plus depreciation	2.0	2.1	2.3	2.4	2.9	3.2	3.5	3.5	3.4	3.1	2.8	2.7	2.7
Adjustments for other non-cash items	(1.3)	(1.1)	(1.2)	(0.4)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Investing activities	0.1	0.1	(0.4)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Financial expenses (from P&L)	0.2	0.1	0.1	0.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Employees indemnities	(0.0)	(0.0)	(0.0)	(0.1)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Taxes paid	(0.3)	(0.0)	(0.3)	(0.4)	(0.7)	(8.0)	(1.1)	(1.3)	(1.4)	(1.5)	(1.3)	(1.3)	(1.4)
Credit taxes received	0.00	0.00	0.07	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Interest paid	(0.3)	(0.4)	(0.3)	(0.4)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Working capital	(1.0)	0.7	0.2	(0.1)	(2.1)	1.6	(0.2)	0.0	(0.4)	0.2	0.5	0.5	0.8
A. Operating cash flow	0.7	3.1	2.9	2.6	2.8	7.3	6.8	9.4	9.5	10.1	9.3	9.2	10.0
Net Capex	(0.5)	(0.2)	2.9	(2.4)	(5.7)	(3.0)	(3.8)	(3.5)	(3.5)	(3.5)	(3.1)	(3.0)	(4.0)
Interest received	0.1	0.2	0.2	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Dividends received	0.1	0.0	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B. Investing cash flow	(0.4)	0.0	3.1	(2.3)	(5.7)	(3.0)	(3.8)	(3.5)	(3.5)	(3.5)	(3.1)	(3.0)	(4.0)
Changes in debt	(0.9)	(0.5)	(0.6)	(0.1)	2.8	(0.4)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Changes in equity	0.0	(0.3)	(0.0)	1.7	2.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Subsidies	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Dividends paid	0.0	(0.5)	(0.6)	(0.3)	(0.8)	(0.9)	(1.2)	(2.0)	(2.3)	(2.4)	(2.1)	(2.1)	(2.3)
C. Financing cash flow	(0.2)	(1.4)	(1.3)	1.2	1.3	(1.3)	(1.2)	(2.0)	(2.3)	(2.4)	(2.1)	(2.1)	(2.3)
, <b>.</b>	( /	,	```			(,	,	(,	( /		,	( )	(,
A. + B. + C.	0.1	1.7	4.8	1.5	(1.6)	3.0	1.8	3.8	3.7	4.2	4.1	4.1	3.7
FX Differences	(0.2)	0.1	0.2	(0.5)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Cash & equivalents (at year-end)	6.1	7.8	12.9	13.9	12.3	15.3	17.1	20.8	24.5	28.8	32.8	36.9	40.6

Source: Profile Software, AF Research

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## Appendix 2. DCF Model valuation, Sensitivity analysis

## **Summary of Explicit Estimates**

DCF Valuation (€mn)	2020 a	2021 e	2022 e	2023 e	2024 e	2025 e	2026 e	2027 e	2028 e	2029 e
Turnover	15.0	20.1	24.5	30.2	41.2	43.0	44.7	39.0	37.8	39.8
EBIT adj.	1.9	2.6	3.5	4.7	7.3	8.1	8.5	7.4	7.4	8.2
(-) Tax on EBIT	0.4	0.9	1.0	1.2	1.4	1.5	1.5	1.4	1.4	1.5
NOPAT	1.5	1.8	2.4	3.5	5.9	6.6	7.0	6.1	6.1	6.7
(+) Depreciation	2.4	2.9	3.2	3.5	3.5	3.4	3.1	2.8	2.7	2.7
(-) Capex	(2.4)	(5.7)	(3.0)	(3.8)	(3.5)	(3.5)	(3.5)	(3.1)	(3.0)	(4.0)
(-) Δ WC	(0.1)	(2.1)	1.6	(0.2)	0.0	(0.4)	0.2	0.5	0.5	0.8
FCF	1.3	(2.4)	5.0	3.5	6.3	6.1	6.8	6.3	6.3	6.2
WACC	7.83%	7.52%	7.64%	7.72%	7.83%	7.93%	8.02%	8.08%	8.14%	8.19%
Discounted FCF	-	-	5.0	3.3	5.4	4.8	5.0	4.3	3.9	3.6

PV Cash Flows	35.3	Assumptions	
(+) PV (Terminal Value)	61.6	Rf	1.5%
(-) Net Debt FY22e	(11.3)	ERP	7.5%
(-) Minorities	0.0	Beta	1.0
		Terminal Growth Rate	2.0%
Equity Value (mn)	€ 108.2		
Shares (mn)	12.0		
Equity Value per share	€ 8.92		

Note: For the year 2021, Capex and FCF are burdened from the acquisition of Centevo (€4mn)

Source: Profile Software, AF Research

## **Sensitivity analysis**

g	0.00%	0.50%	2.00%	1.50%	2.00%	2.10%	2.20%	2.30%	2.50%
TP DCF	€ 7.63	€ 7.89	€ 8.18	€ 8.52	€ 8.92	€ 9.01	€ 9.10	€ 9.19	€ 9.39
<b>TP Blended</b>	€ 8.16	€ 8.29	€ 8.44	€ 8.61	€ 8.80	€ 8.85	€ 8.89	€ 8.94	€ 9.04

Note: Assigning different terminal growth rates, results into indicative DCF Target prices as shown above

Source: AF Research

### **Risks**

Advancements in the area of FinTech are continuously changing business models, product offering and customer experience. Client retention rate and new client onboarding is crucial into its expansionary efforts, with talent acquisition becoming among the major factors for innovation. Macro environment and demand dynamics, competition from BigTech companies or other FinTech disruptors all additionally create areas that should continuously be monitored.

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## Appendix 3. Relative valuation - Peers

## 1. Summary | 2. Greek Peer Group | 3. Peer Group EU, US, Asia

## 1. Summary

Sector	Ticker Country	Mcap (€	P/E	Εx	RoE	(%)	P/E	BV x	EV / EE	SITDA x	EV / Sa	ales x	Net Debt ,	'EBITDA x	EBITDA M	argin (%)	Div Yie	eld (%)
		bn)	22	23	22	23	22	23	22	23	22	23	22	23	22	23	22	23
AF universe (reported) AF universe x-banks (reported)			16.9 15.5	11.5 13.6	7.0 12.4	9.8 13.3	1.2 1.9	1.1 1.7	7.2 7.2	6.5 6.5	1.1 1.3	1.1 1.3	2.0 2.0	1.7 1.7	15.9 18.3	16.8 19.3	3.2 4.0	3.5 4.4
AF Universe x-banks x-PPC			14.5	13.0	14.5	15.1	2.0	1.9	7.3	6.5	1.3	1.2	1.8	1.5	17.8	18.7	4.4	4.7
Profile Systems	PROF GA	79.5	32.3	23.3		9.5	3.0	2.7	10.3	8.2	2.8	2.3	-1.7	-1.6	27.2	27.4	1.1	1.5
EU US			33.6 23.7	22.0 39.6	19.9 10.0	21.3 15.3	5.3 6.2	4.9 6.0	16.7 15.3	14.7 15.9	4.7 6.0	4.5 5.5	0.5 0.9	0.4 1.1	27.9 23.5	29.6 24.1	2.0 0.5	2.2 0.6
<b>Profile</b> vs AF univ. ex banks			109%	72%	-24%	-29%	58%	56%	43%	27%	114%	79%	Net Cash*	Net Cash*	49%	42%	-73%	-66%
Profile vs EU Profile vs US			-4% 36%	6% -41%	-52% -6%	-56% -38%	-44% -52%	-44% -55%	-38% -33%	-44% -48%	-41% -53%	-49% -59%	Net Debt Net Debt	Net Debt Net Debt	-2% 16%	-7% 14%	-45% 106%	-33% 160%

Source: AF Research, Bloomberg

## 2. Greek Peer Group

Sector	Ticker	Country	Mcap (€	P/I	Εx	RoE	(%)	P/E	BV x	EV / EE	SITDA x	EV / S	ales x	Net Debt ,	EBITDA x	EBITDA N	largin (%)	Div Yie	eld (%)
			bn)	22	23	22	23	22	23	22	23	22	23	22	23	22	23	22	23
Greece																			
Logismos	LOGISMOS GA	GR	5.5					1 -	_	1 -	_	-	_	1 -	_	_	_	- 1	_
O&R	OUAL GA	GR	8.9	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Intertech	INTET GA	GR	7.1	_	_	_	_	_	_	_	_	_	_	_	_	_	-	_	_
CPI	CPI GA	GR	7.4	_	_	_	_	_	_	_	_	_	_	_	_	_	-	_	_
llyda	ILYDA GA	GR	11.4	_	_	_	_	_	_	_	_	_	_	_	_	_	-	_	_
Centric	CENTR GA	GR	30.8	_	_	_	_	_	_	_	_	_	_	_	_	-	-	_	_
Byte	BYTE GA	GR	49.0		-	-	-	-	-	-	-	-	-	_	_	_	-	-	-
Space Hellas	SPACE GA	GR	60.0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intralot	INLOT GA	GR	125.6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Plaisio Computers	PLAIS GA	GR	92.7	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Entersoft	ENTER GA	GR	160.2	22.0	18.9	27.8	27.7	-	-	12.9	10.7	4.9	4.2	-1.1	-1.3	36.7	36.1	2.3	2.7
Epsilon NET	EPSIL GA	GR	277.4	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intracom	INTRK GA	GR	158.1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Quest Holdings	QUEST GA	GR	619.0	14.4	13.3	20.9	19.1	-	-	7.9	7.6	0.7	0.6	0.2	0.4	8.3	8.3	1.9	2.1
Performance Technologies	PERF GA	GR	62.9	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Real Consulting	REALCONS GA	GR	47.4	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
* Market Cap in mn euros																			
High				22.0	18.9	27.8	27.7	0.0	0.0	12.9	10.7	4.9	4.2	0.2	0.4	36.7	36.1	2.3	2.7
Avg. (simple)				18.2	16.1	24.4	23.4	-	-	10.4	9.2	2.8	2.4	-0.5	-0.4	22.5	22.2	2.1	2.4
Low				14.4	13.3	20.9	19.1	0.0	0.0	7.9	7.6	0.7	0.6	-1.1	-1.3	8.3	8.3	1.9	2.1

Source: AF Research, Bloomberg



## 3. Peer Group EU, US, Asia

Sector	Tick	er Country	Mcap (€	P/	P/E x RoE (%)		(%)	P/E	BV x	EV / EE	SITDA x	EV / S	ales x	Net Debt	/ EBITDA x	EBITDA M	argin (%)	Div Yield (%)	
			bn)	22	23	22	23	22	23	22	23	22	23	22	23	22	23	22	23
EU - UK																			
Profile Systems	PROF GA	GR	0.1	32.3	23.3	9.5	9.5	3.0	2.7	10.3	8.2	2.8	2.3	-1.7	-1.6	27.2	27.4	1.1	1.5
emenos	TEMN SW	SZ	8.0	28.1	24.7	49.2	38.8	13.1	9.9	19.2	16.4	9.3	8.4	1.2	0.5	46.6	47.6	0.9	1.0
Crealogic Holding	CLXN SW	SZ	0.2	128.4	19.9	3.2	20.7	4.3	3.9	15.2	14.1	1.5	1.4	0.5	-0.3	4.3	9.9	-	-
Wolters Kluwer	WKL NA	NE	23.8	25.4	23.3	38.6	38.2	9.0	8.0	16.1	15.0	5.2	5.0	1.3	1.1	32.2	33.0	1.7	1.8
Sword Group	SWP FP	LX	0.4	20.3	18.0	16.7	17.6	3.4	3.1	10.1	9.3	1.3	1.2	-1.1	-1.1	13.0	13.2	3.3	3.4
Cerved Group	CERV IM	IT	2.0	16.5	16.0	21.8	22.6	3.0	2.8	10.0	-	4.6	4.5	-1.1	-1.1	44.2	44.9	2.7	3.1
•	SIM DC	DE	3.4	30.2	26.9	33.3	32.9	9.5	8.3	21.2	19.0	6.3	5.9	-0.3	-0.5	29.8	30.4	1.4	1.5
SimCorp																			
TietoEvry Oyj	TIETO NO	FI	3.1	10.8	10.2	13.8	14.8	1.7	1.7	7.3	6.7	1.3	1.3	1.1	0.8	17.5	18.1	5.6	5.8
Computershare	CPU AU	AU	7.7	27.3	22.7	14.7	18.1	4.1	4.1	15.0	12.8	3.7	3.4	2.3	1.9	26.2	27.5	2.4	2.5
inedata Services	LIN FP	FR	0.3	10.7	11.0	16.1	14.2	1.9	1.7	6.2	5.8	2.0	2.0	0.9	0.5	30.3	29.5	3.2	3.1
DEAGEN	IDEA LN	GB	0.9	35.7	31.3	8.3	10.3	-	-	25.1	20.6	8.3	7.0	0.3	0.5	33.4	34.4	0.2	0.2
Gresham Technologies	GHT LN	GB	0.2	28.4	-	-	-	3.0	-	14.8	-	3.3	-	-1.0	-	21.9	-	0.5	-
Aptitude Software	APTD LN	GB	0.4	41.7	30.8	12.3	15.7	-	-	27.5	20.9	3.9	3.5	-0.1	0.0	16.7	19.4	1.2	1.4
HIS Markit	INFO US	GB	41.3	33.2	29.7	10.4	11.7	4.9	5.0	22.6	20.6	10.7	10.1	1.4	1.1	46.1	46.9	0.7	0.5
* Market Cap in mn euros																			
High				128.4	31.3	49.2	38.8	13.1	9.9	27.5	20.9	10.7	10.1	2.3	1.9	46.6	47.6	5.6	5.8
Avg. (simple)				33.6	22.0	19.9	21.3	5.3	4.9	16.9	14.7	4.7	4.5	0.5	0.4	27.9	29.6	2.0	2.2
Low				10.7	10.2	3.2	10.3	1.7	1.7	6.2	5.8	1.3	1.2	-1.1	-1.1	4.3	9.9	0.2	0.2
uc																			
US																			
Profile Systems	PROF GA	GR	0.1	32.3	23.3	9.5	9.5	3.0	2.7	10.3	8.2	2.8	2.3	-1.7	-1.6	27.2	27.4	1.1	1.5
BIX Inc	EBIX US	US	0.8				-	-	-			2.6	-			30.9	-	-	-
SS&C Technologies	SSNC US	US	17.8	15.1	14.2	22.7	22.2	3.0	2.8	11.6	10.7	5.0	4.8	2.2	1.7	41.0	41.2	0.9	0.9
iserv Inc	FISV US	US	61.1	16.4	14.2	12.3	13.0	2.0	1.8	12.6	12.0	5.5	5.1	2.6	2.8	42.7	43.3	0.0	0.0
Broadridge Fin. Solutions	BR US	US	16.1	24.5	22.3	32.1	31.8	9.2	7.9	17.2	15.4	4.0	3.8	2.7	2.3	22.6	23.6	1.6	1.8
Envestment Inc	ENV US	US	3.5	28.2	23.6	13.9	19.9	3.9	3.6	14.6	11.7	3.3	2.9	0.8	0.2	21.0	22.1	-	-
idelity National Info Serv	FIS US	US	60.0	15.2	13.5	9.6	10.7	1.5	1.4	12.6	11.3	5.8	5.4	2.4	2.1	44.9	46.1	1.6	1.8
Bottomline Technologies	EPAY US	US	2.2	50.0	42.7	-	-	-	-	23.3	-	4.9	4.4	-0.6	-	20.3	20.5	0.0	0.0
ACI Worldwide Inc	ACIW US	US	3.5	16.5	15.0	-	-	-	-	-	-	3.5	3.3	-	-	28.6	29.2	-	-
Coupa Software Inc	COUP US	US	8.4	-	171.2	5.2	3.0	9.6	10.2	-	-	14.7	12.0	3.4	2.0	12.8	13.5	0.0	0.0
PegaSystems	PEGA US	US	6.6	-	-	9.4	13.0	13.2	12.0	-	34.1	5.3	4.5	2.2	2.0	11.1	13.4	0.1	0.1
Workiva Inc	WK US	US	5.0	-	-	-17.8	19.4	-	-	-	-	10.3	8.7	-	-	-1.3	2.3	-	-
Q2 Holdings	QTWO US	US	3.2	-	-	3.0	4.3	7.4	8.3	-	-	6.6	5.6	-7.6	-4.1	7.1	9.4	0.0	0.0
* Market Cap in bn euros																			
High				50.0	171.2	32.1	31.8	13.2	12.0	23.3	34.1	14.7	12.0	3.4	2.8	44.9	46.1	1.6	1.8
Avg. (simple)				23.7	39.6	10.0	15.3	6.2	6.0	15.3	15.9	6.0	5.5	0.9	1.1	23.5	24.1	0.5	0.6
Low				15.1	13.5	-17.8	3.0	1.5	1.4	11.6	10.7	2.6	2.9	-7.6	-4.1	-1.3	2.3	0.0	0.0
A -1-																			
Asia	INTO IN	INI	00.1	22.5	20.2	20.7	22.0	10.1	0.0	1 22.4	10.0	C 1	F 2	l 00	0.0	26.5	26.5	1.0	2.2
Infosys	INFO IN	IN	89.1	33.5	28.2	29.7	33.8	10.1	9.0	22.4	19.0	6.1	5.2	-0.9	-0.9	26.5	26.5	1.9	2.2
* Market Cap in bn euros																			

Note: (1) Extreme values were discarded, marked as "-", as winsorizing the data was out of scope of the current exercise;

(2) Prices as of Jan. 21 '22

Source: AF Research, Bloomberg

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## Appendix 4. ESG Scores

E (Environmental)			
		Complete	Comments
	Total GHG CO2 Emissions	n/a	planning major office refurnishments aiming in material energy savings
	GHG Scope 1	n/a	planning major office refurnishments aiming in material energy savings
	GHG Scope 2	n/a	planning major office refurnishments aiming in material energy savings
Climate Risk	GHG Scope 3	n/a	planning major office refurnishments aiming in material energy savings
	Total GHG CO2 Emissions Intensity per Sales	n/a	planning major office refurnishments aiming in material energy savings
	Renewable Energy Use	n/a	planning major office refurnishments aiming in material energy savings
	Climate Change Policy	n/a	planning major office refurnishments aiming in material energy savings
	Total Energy Consumption	n/a	planning major office refurnishments aiming in material energy savings
	Energy Intensity per Sales	n/a	planning major office refurnishments aiming in material energy savings
	Water Intensity per Sales	n/a	planning major office refurnishments aiming in material energy savings
Resource Efficiency	Total Water Use	n/a	planning major office refurnishments aiming in material energy savings
nesource Emiliancy	Total Waste	n/a	planning major office refurnishments aiming in material energy savings
	Waste Recycled	n/a	planning major office refurnishments aiming in material energy savings
	Biodiversity Policy	Select below	planning major office refurnishments aiming in material energy savings
	Water Policy	Select below	planning major office refurnishments aiming in material energy savings
Emissions	SOx Emissions per Sales	n/a	planning major office refurnishments aiming in material energy savings
Emissions	NOx Emissions per Sales	n/a	planning major office refurnishments aiming in material energy savings

cial)			
		Complete	Comments
	Number of Employees	184.00	
	Women Management to Employees Ratio	6.00%	
	Pct Women in Workforce	25.00%	
	Employee Turnover Pct	10.00%	
	Pay Gap Breakout	N	
ıman Capital Management	Equal Opportunity Policy	Y	diversity policy
	Anti-Bribery Ethics Policy	Y	employee handbook
	Employee Protection / Whistle Blower Policy	N	
	Pct Employees Unionized	0%	
	Employee Training Cost	30,000	in aggregate
	Total Hours Spent by Firm - Employee Training	1,600	
	Total Recordable Incident Rate - Employees	0.00%	
Health and Safety	Lost Time Incident Rate - Employees	0.00%	
	Health and Safety Policy	Y	
	Percentage Suppliers Audited	>90%	
Supply Chain	Policy Against Child Labor	N	
	Fair Remuneration Policy	Y	
	Human Rights Policy	Y	

Governance)			
		Complete	Comments
Remuneration	Pct Non Executive Directors on Comp Committee	100%	
Kemuneration	Clawback Provision for Executive Compensation	n/a	
	CEO Duality	N	
IndependenBI	Pct Non Exec Directors on Board	43.00%	
maepenaensi	Pct Independent Directors	28%	
	Board Size	7 persons	
	Pct of Independent Directors on Audit Committee	67%	
	Pct Non Executive Directors on Audit Committee	100%	
Audit	Audit Committee Meeting Attendance Percentage	100%	
	Independent Audit Committee Chairperson	Υ	
	Years Auditor Employed	5 years	
Charabaldas Biaba	Dual Class Unequal Voting Rights - Common	Υ	
Shareholder Rights	Shares	Ť	
Diversity	Percent of Executives that are Women	20%	
Diversity	Percent of Board Members that are Women	14%	
	Number of Board Members Serving Over 10 years	5	
Entrenchment	Average Board Tenure	15	
Entrenchment	Average Exec Tenure	15	
	Chief Executive Officer Tenure	1	
	Chairman Tenure	31	
	Pct of Executive Directors on 3+ Boards	28%	
	Number of Board Positions CEO Holds	3	
Overboarding	Number of Board Positions Chair Holds	5	
	Number of Executive Positions Chair Holds	same as above	
Consumer	Consumer Data Protection Policy	Υ	

Source: Profile Software

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## **Appendix 5. Product Portfolio**

#### **Banking**

#### **FMS.Next**

A modular fully integrated modern banking platform that can deploy tailor-made solutions from pre-integrated modules, with open architecture ensuring easily adjusting to specific business third party models, offered either on premises, in the cloud, or on a SaaS model, supporting a rich library of APIs to provide compliance with PSD2 and Open Banking requirements.

It offers the entire spectrum of banking activities, both retail and corporate, traditional, as well as branchless or challenger banks, FinTech start-ups and Debt Servicers. It effectively addresses the needs of Private Banks, Universal, Digital Banks or EMIs<sup>10</sup>, Leasing Institutions and Crowdfunding/Marketplace Lending platforms. It also covers the full spectrum of functional requirements in accordance with the Islamic principles of Sharia Law, including regional language preference and conformity to AA0IFI international standards.

### **FMS.Next Payments**

A solution that supports several channels, including users, payment schemes (STP etc) and Interbank networks (SWIFT, SEPA, DIAS etc), fully compliant with current and upcoming standards and regulations, with its Payment Hub functionality and APIs library also supporting RTP<sup>11</sup> schemes and accounts to e-Wallets.

#### **Finuevo**

The new mobile-first **cloud-native digital banking platform** can be deployed in the cloud, on-premises or as SaaS. It enables digital transformation of financial institutions, EMIs or, FinTechs, allowing for client onboarding as well as personalized services.

#### **Acumen.plus**

An open cloud-native full front, middle, back-to-risk platform for the **Treasury and Capital Markets**, available in cloud or SaaS, covering all instruments and markets. Its open-scalable architecture allows for automatic and real-time interface with Market data providers (Bloomberg, Refinitiv etc) and Dealing systems, with powerful reporting tools, MiFID II, EMIR and IFRS9 requirements accommodated and fully supporting cryptocurrencies.

The platform is the evolution of Acumen-net, developed by **Login SA** based in Paris that was acquired by Profile Software in 2017. It can be implemented as stand alone or integrated with any core banking system.

#### **GS Market**

A complete online fully customizable financial data service for the Stock Exchange market, mainly for Greece and Cyprus, offered via the Internet or satellite communication channels that includes a rich technical analysis module and dynamic interface for Metastock©, Excel etc.. It is also equipped with an order-routing mechanism, ODL and OMnet connections, FIX client and gateways for third party links, allowing for online trading for spot and derivative markets in real-time.

#### **GS Trader**

A solution for traders in investment or brokerage firms, banks or private investors. It can operate as a primary multi-market order routing system or in parallel with other 3<sup>rd</sup> party systems. It offers portfolio evaluation, Profit-Center management, while it combines information from back-office and front-to-back compliance checks.

#### Plexus app

Provides real-time market data streaming and news on mobile devices (®iphone/ipad) for retail clients, also providing a white-label solution for professionals.

#### Registry

The most efficient and widely used interface in the Greek market for Shareholders Registry Management. It covers all regulatory obligations for ATHEX listed companies,

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<sup>&</sup>lt;sup>10</sup> **EMI:** Electronic money Issuer

<sup>&</sup>lt;sup>11</sup> **RTP:** Request to Pay



also offering a complete IR communication strategy tool including letters management (labels & templates), fax and e-mail services. Optional modules include Shareholders General Meetings, MIS Pricing, Autogrouping, IR Reporting and IR Management.

#### **Profile Vote**

A system that fully supports remote voting according to SDR II and digital requirements, with users experiencing enhanced automation which enables proxy or 'bulk' voting.

#### **Investment Management**

#### **Axia Suite**

A web-based, omni-channel MiFID II enabled investment management solution, covering client onboarding/CRM/document & compliance management, portfolio risk management, robo-advisory, discretionary management services, AI, analytics and reporting, GIPS-compliant performance measurements that can be offered on-premises or in the cloud. It also accommodates Fund Management operations and also extends services to client portfolio management. Custodian requirements are also covered, including custody fees calculation, SWIFT messaging connectivity, compliance and tax related reporting (FATCA, CRS).

#### **IMSplus**

An award-winning platform, supporting all asset classes, with complete KYC and CRM tools, tailored services per clients, MiFID II and GRP compliant. The platform has migrate to Axia Suite and any existing client contracts are supported and offered the option to migrate to the new platform.

#### **Mobius Wealth**

A Native Wealth Management front-end platform (Web-based or mobile) also offered as White-Label, that can connect to any back-end system, providing the Wealth clientele a personalized experience including real-time portfolio monitoring, advisory tools, transactions, trading, documents etc.

#### Risk & Compliance

#### **Profile Software**

Risk management solutions deliver a holistic approach to the requirements covering the areas of Treasury, Wealth Management and Banking. The **AML/CFT Compliance solution** helps financial institutions to comply with AML Regulations, including KYC profiling, client scoring and history and transactional behavior analysis (Products: FMS.next/RiskAvert). Its **Market Risk solution** provides compliance for the internal model approached (VaR) and facilitates market risk measurement with sensitivity analyses (Products: Axia Suite/IMSplus/FMS.next/RiskAvert).

Its state-of-the-art **Governance Risk & Compliance (GRC) solution** supports conformity with recommended standards, enabling capturing enterprise-wide loss event, while it includes scorecard reporting with key risk indicators (KRIs) and metrics (Products: FMS.next/RiskAvert). Its **Capital Management (Basel) solution** fully supports Basel IV requirements, including credit scoring modeling calculations, MIS Basel and Regulatory reporting tools, integrating IFRS9 impairments approach, while it includes Economic Capital models and an integrated Stress Testing Framework (Products: FMS.next/RiskAvert).

#### **RiskAvert**

A risk management solution for financial institutions that covers all approaches for operational, market and credit risk calculation, also allowing for evolution from the standardized towards the IRB<sup>12</sup> approaches. It also supports Repo and OCT credit derivatives netting. Its comprehensive cube-based MIS reporting engine supports XBRL

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<sup>&</sup>lt;sup>12</sup> **IRB:** Internal ratings-based



submissions, Supervisory disclosure requirements, with multiple group or individual consolidation profiles functionality.

## **Business solutions**

#### **Profile Software**

Delivers applications with comprehensive DevOps automations, modern project management methodologies and tools.



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#### Alpha Finance Investment Services Single Member S.A.

Member of the Athens Exchange Member of the Cyprus Stock Exchange General Commercial Registry (G.E.MI.) Nr. 1176701000 Regulated by Hellenic Capital Market Commission, License Nr. 42/13.04.1989 5 Merlin Street, GR- 106 71 Athens, Greece TEL.: +30 210 367 7400, FAX: +30 210 331 1193

www.alphafinance.gr reception@alphafinance.gr

#### **Disclosure Appendix**

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Opap, Hellenic Telecom, Papoutsanis, Thrace Plastics, Eurobank Services & Holdings, Piraeus Financial Holdings, Alpha ETF FTSE Athex Large Cap
Equity UCITS. (Source: Athens Exchange, as of Oct 18, 2021)

## Alpha Finance Investment Services Single Member S.A. acts as a market maker on the stock futures of the following companies/indices (Total: 26)

FTSE Athex Large Cap Index stock futures & options, Alpha Services & Holdings, Cenergy Holdings, Coca Cola HBC, Intracom Holdings, Jumbo, Lamda Development, MIG, Viohalco, Admie Holding, Gek Terna, PPC, National Bank, Ellaktor, Hellenic Petroleum, Hellenic Exchanges, Athens Water, Intralot, Motor Oil, Mytilineos, Opap, Hellenic Telecom, Piraeus Financial Holdings, Terna Energy, Eurobank Services & Holdings, Titan Cement Intl, FTSE/ATHEX Large Cap. (Source: Athens Exchange, as of Oct 18, 2021)

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AF Equity Researc	F Equity Research Ratings Distribution						
New Rating	AF Universe	IB Clients	AF Universe %	IB Clients %			
Buy	18	3	72	43%			
Sell	0	0	0	0%			
Hold	0	1	0	14%			
Under Review	5	2	20	29%			
Not Rated	1	1	4	14%			
Restricted	1	0	4	0%			
Total	25	7	100%	100%			

AF Equity Research	h Ratings Distribut	tion	as o	f: 22 Jan 22
Old Rating	AF Universe	IB Clients	AF Universe %	IB Clients %
Outperform	18	3	72	43%
Underperform	0	0	0	0%
Neutral	0	1	0	14%
Under Review	5	2	20	29%
Not Rated	1	1	4	14%
Restricted	1	0	4	0%
Total	25	7	100%	100%

Investment Banking (IB) services provided over the past 12 month period

Source: Alpha Finance, Alpha Bank

Important Note: As of Feb. 01 2020, AF incorporates a new Proprietary rating system. A comparison ratings distribution is seen above

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- 7. Following 6, Alpha Finance has changed the contents of the initially sent research report, with respect to: no change
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Rating H	istory: Profile Sof	ftware			as of :	22 Jan 22
Date	Rating	Price	Target Price	IB Client	Specific	Disclosures
24 Jan 22		- €6.62	-	_	. 6	.7.8

Important Note: Alpha Finance can proceed with updated reports on Profile Software based on the agreement between the two parties.

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Seven distinct categories are used: Buy / Sell / Neutral / Under Review / Not Rated / Restricted / Sponsored Research.

In several occasions, subject to qualitative factors, ESG criteria (Bloomberg & Reuters), analyst judgment based on macro/micro prospects, the investment rating applied may fall out of the brackets described in the definitions, outlined below:

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Total Return (TR) Price appreciation + Dividend yield

Buy The total return (TR) is expected to be >15% over the next 12-month period
Sell The total return (TR) is expected to be <-15% over the next 12-month period
Hold The total return is expected to be [-15%, +15%] over the next 12-month period

Under Review The stock is under review Not Rated The stock is not rated

Restricted The stock is restricted from rating

Sponsored Research The stock is covered under sponsored research agreement

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The proprietary risk rating system incorporates liquidity-volatility-qualitative criteria, which categorizes a risk rating into three categories: High Risk, Medium Risk, Low Risk

Liquidity criteria are based on tradability-Free Float data

Volatility criteria are based on 1yr volatility metrics updated twice a year

Qualitative criteria are based on analyst judgement which takes into account macro/micro prospects



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www.alphafinance.gr reception@alphafinance.gr

Equities Research Nikos Katsenos, CFA Director	Sales & Trading  George Goufas Associate Director	Derivatives   Equities Market Making & International Markets	Private Clients Konstantinos Kostoulas Director
Ioannis Noikokyrakis	Sales   Foreign Institutions Zoi Tsoukali  Sales   Domestic Institutions Chris Xikis Dimitris Athanasopoulos  Sales & Trading   Institutions Giota Kouli	Derivatives   Equities Market Making Andreas Markogiannis Christina Vasileiou  International Markets Sales & Trading Sofia Giannakou Eleni Triantafyllou	Sales & Trading   Greek Equities & Derivatives Stavroula Galani Efthymia Gkikopoulou Lazaros Koutromanos Leonidas Kyriakopoulos
TEL + 30 210 367 7545 research@alphafinance.gr	TEL + 30 210 367 7480	TEL +30 210 367 7483 market-making@alphafinance.gr TEL +30 210 367 7460 internationalmarketstrading@alphafinance.gr	TEL + 30 210 367 7420 / 7440 privateclients@alphafinance.gr